

NORWEGIAN-AMERICAN DEFENSE & HOMELAND
SECURITY INDUSTRY COUNCIL PRESENTS:

6th ANNUAL

NORWEGIAN- AMERICAN DEFENSE CONFERENCE

THURSDAY APRIL 12 2018





THE SECURITY OF PARTNERSHIP.

AT LOCKHEED MARTIN,
WE'RE ENGINEERING A BETTER TOMORROW.®

In our increasingly interconnected world, the concept of global security has come to encompass a broad spectrum of challenges. Our global team partners closely with our customers and approaches each mission and challenge as our own. When it comes to success in complex environments, we know partnerships make a world of difference.

Learn more at lockheedmartin.com

NADIC's 6th Annual

Norwegian-American Defense Conference

Thursday April 12, 2018, 8am-4:30pm

The National Press Club, 529 14th St. NW, 13th Floor, Washington, DC

NATO and the Northern Flank Securing the Maritime Profile of the Alliance

REGISTRATION & CONTINENTAL BREAKFAST (8:00am – 9:00am)

SESSION I (9:00am – 10:30am)

Welcome by **Vidar Skjelstad**, President, NADIC

Opening address by **H.E. Kåre R. Aas** Ambassador of Norway to the United States

Ms. Tone Skogen State Secretary, Norwegian Ministry of Defence

Mr. Keith Webster President, Defense & Aerospace Export Council, US Chamber of Commerce STEM Forum

Mr. Per-Arild Konradsen Founder, Newton International, Featured NADIC Member Company

Mr. Dave Young Dir. Workforce Training & Education, Corp. Public Policy, Boeing

Mr. Rodin Lie Chief Digital Officer, Innovation Norway

NETWORKING BREAK (30min)

SESSION II (11:00am – 12:00pm)

Hon. Richard V. Spencer Secretary of the Navy, United States Navy

Mr. John-Mikal Stordal Director General, Norwegian Defence Research Establishment (FFI)

Dr. Paul Zablocky Chief Scientist, Office of Naval Research

LtGen (ret) Chris Miller Helen & Arthur E. Johnson Chair, Study of the Prof. of Arms, USAF Academy

EXCLUSIVE LUNCHEON (12:00pm – 1:20pm)

Luncheon Speaker **Mr. Chris Davis** President, Raytheon International, Gold Sponsor

SESSION III (1:20pm – 2:50pm)

Norway/U.S. Security of Supply Arrangement Signing Ceremony, incl. Introduction by Signatories

Mr. Morten Tiller National Armaments Director, Norwegian Ministry of Defense

Mr. Eric Chewning Dep. Ass. Sec'y of Defense for Manufacturing & Industrial Base Policy, DoD

Panel Discussion on "Defense Cooperation and Industrial Integration between Close Allies"

Moderator: **Mr. Andrew Hunter** Senior Fellow & Director Defense-Industrial Initiatives, CSIS

Mr. Eric Chewning DASD-MIBP, U.S. Dept. of Defense

Mr. Frank Kendall Senior Advisor, International Security Program, CSIS, former USD (AT&L)

Mr. Steven Grundman Director Emerging Defense Challenges, Atlantic Council

Mr. Jim Townsend Adjunct Senior Fellow, Transatlantic Security Program, CNAS

Closing remarks by **Mr. Vidar Skjelstad** President, NADIC

SESSION IV (3:00pm – 4:30pm)

NADIC B2B Matchmaker Meeting Series – Business introductions between sponsoring U.S. defense contractors and select Norwegian defense companies, aimed at facilitating industrial participation in existing and prospective programs with the Norwegian Armed Forces

Norwegian-American Defense and
Homeland Security Industry Council
Presents:

6th Annual

THE NORWEGIAN-AMERICAN DEFENSE CONFERENCE

Thursday April 12, 2018



ADVANCED
GROUND SENSORS

THE VALUE OF SECURING NORWAY'S BORDERS—AND ITS FUTURE.

In today's world, preparedness means everything. That's why Northrop Grumman's pioneering, multi-mission AN/TPS-80 G/ATOR radar system meets the Royal Norwegian Air Force's current and future demands for next-generation capability. With proven U.S. Marine Corps performance, ongoing production, and the architectural flexibility to meet medium- and long-range missions, our solution ensures Norway remains one step ahead of any threat. *That's why we're a leader in situational awareness solutions from undersea to outer space.*

THE VALUE OF PERFORMANCE.

NORTHROP GRUMMAN

www.northropgrumman.com/groundradar



NADIC

-Strength Through Cooperation-

The Norwegian-American Defense & Homeland Security Industry Council (NADIC) is a trade association established to develop the business and research cooperation of the Norwegian and American related industries. It studies relevant opportunities and facilitates stronger ties between Norway and the U.S., while encouraging a fair competitive environment in the U.S. Market.



NADIC memberships are open to companies with manufacturing operations and support services in Norway, that comprises the Norwegian defense and security industrial base. Memberships are also open to U.S. service providers in contract with a Norwegian company.

For more information, visit NADIC at www.nadic.us

NADIC
1725 Duke St Suite 600
Alexandria VA
info@nadic.us

LAYERED MISSILE DEFENCE

PARTNERSHIP

FOR PROTECTION.

When you implement the world's most advanced air and missile defence systems, you become a partner in protection. Raytheon's robust, multi-layered technologies combine interoperability, reliability and affordability to defend all of Europe.



Raytheon.com/Europe



[@Raytheon](https://twitter.com/Raytheon)

Raytheon



Biographies for Speakers

6th Annual Norwegian-American Defense Conference

Ambassador Kåre Aas began his distinguished career with the Norwegian Ministry of Foreign Affairs in 1983. He left his position in Oslo as Political Director in the Ministry of Foreign Affairs in 2013, to become the Norwegian Ambassador to the United States. Prior to his assignment as Political Director, Ambassador Aas served as the Norwegian Ambassador to the Islamic Republic of Afghanistan from 2008 to 2010. From 2003 to 2008, Ambassador Aas served as Director General at the Department for Security Policy and the High North. In that capacity, he had the bilateral relationships between Norway and the United States in his portfolio.



H.E. Ambassador Kåre R. Aas
Ambassador of Norway to the
United States
Royal Norwegian Embassy

Ms. Tone Skogen assumed office as State secretary in the Norwegian Ministry of Defence in 2017. Enjoying a long career as a Norwegian public servant, Ms. Skogen has served as State Secretary in both the Ministry of Foreign Affairs and in the Ministry of Trade and Industry. In addition, Ms. Skogen has held various positions within the Ministry of Petroleum and Energy between 1978 and 2015, amongst them acting Director General. Ms. Skogen has served on the board of the Akershus County Council, the Oslo University Hospital, and public transport company Ruter A/S. Tone Skogen has a degree in economics from the United States and a diplôme d'études supérieures spécialisées (post-graduate diploma) from France.



Ms. Tone Skogen
State Secretary
Norwegian Ministry of Defence

Mr. Keith Webster is the President of the U.S. Chamber Defense and Aerospace Export Council, which engages with domestic and international partners to strengthen the competitiveness of U.S. defense and aerospace exporters. Mr. Webster joined the U.S. Chamber in March 2018, following a successful 30-year career in the U.S. Department of Defense as a civilian leading international policy formulation and implementation. Prior to joining the Chamber, he was Director of International Cooperation from 2012 to 2017 for the Secretary of Defense, where he supported the USD (AT&L) on all international matters by developing, monitoring and leading the implementation of international armaments cooperation policies within the Department of Defense (DoD) in close coordination with U.S. Government agencies, foreign governments, and U.S. and foreign industry.



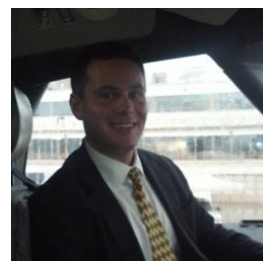
Mr. Keith Webster
President, Defense and Aerospace
Export Council U.S. Chamber of
Commerce

Mr. Per-Arild Konradsen leads the foundation FIRST Scandinavia, which specializes in creating unique and empowering learning experiences in the field of technology and science, hoping to engage children in STEM education early on. Their largest and most important concepts are FIRST LEGO League Scandinavia (FLL) and Newton. With ongoing projects in 80 cities, FIRST Scandinavia has developed and implemented STEM-related concepts and projects for more than 200 000 children and young people over the last 18 years. Prior to holding this position, Mr. Konradsen worked 13 years in a private consulting firm, advising in the fields of engineering and construction.



Mr. Per-Arild Konradsen
Managing Director
FIRST Scandinavia

Mr. Dave Young is the director for Workforce Training & Education in the Corporate Public Policy Branch at the Boeing Company. Working for Boeing since 2012, Mr. Young has held different roles within Boeing's government affairs branch. In his current position, Mr. Dave Young leads federal engagement, both legislative and executive, for workforce, education, labor and immigration issues and provides government relations capacity for priority Federal Legislative Affairs Issues. Mr. Young graduated from the University of Nevada-Reno with a Bachelor in Political Science and International Affairs.



Mr. Dave Young
Workforce Training & Education,
Corporate Public Policy
The Boeing Company

Mr. Rodin Lie started out as a systems developer at the Norwegian Defence Logistics Organisation (FLO) in 1998 and has since held various management positions in the realm of information technology. Between 2012 and 2014, Mr. Lie was Innovation Norway's IT Director, before assuming his current position as Chief Digital Officer in 2015. Prior to his career with Innovation Norway, Mr. Lie held the position of Chief Information Officer at Lindorff, a credit management services company and Chief Technology Officer with clearing house NOS Clearing ASA.



Mr. Rodin Lie
Chief Digital Officer
Innovation Norway

Mr. Richard V. Spencer was sworn in as the 76th secretary of the Navy Aug. 3, 2017. Upon graduation from Rollins College in 1976, Mr. Spencer joined the United States Marine Corps and proudly served as an H-46 pilot until 1981 before departing active duty to enter the private finance sector. For 16 years, Mr. Spencer worked on Wall Street with responsibilities centered on investment banking services and a particular focus on strategic advisory services and capital market underwriting. Mr. Spencer served on the Board of Directors of Global Atlantic Financial Group, ENGAGEcx LLC, 86Borders LLC and StarPound Technologies. His charitable activities include board service on the Marine Corps Heritage Foundation, The Community Foundation of Jackson Hole, Teton County Search & Rescue Foundation, Veterans Campaign/Center for Second Service, and Honoring Our Vets. Mr. Spencer served on the Defense Business Board and the Chief of Naval Operations Executive Panel.



Hon. Richard V. Spencer
Secretary of the Navy
U.S. Navy

Mr. John-Mikal Størdal is the Director General of the Norwegian Defence Research Establishment (FFI). Prior to his appointment as Director General in 2012 he was Chief of Staff. Mr. Størdal has worked at FFI since 1989, first as a scientist at the Division of Electronics and since 2001 as Director of Research. From 2004 until 2009 he was the Director of the Maritime Systems Division. Mr. John-Mikal Størdal holds a Master of Science in Aeronautics and Astronautics from Massachusetts Institute of Technology (MIT) (1992) and a Diploma Engineering Degree from the Norwegian Institute of Technology (NTNU) in Electrical Engineering and Computer Science, Department of Engineering & Cybernetics (1988). He was for two years (2003-2005), a Panel Member of the Systems Concepts and Integration (SCI) panel, NATO Research & Technology Organization (RTO). Since 2012 he has been the national voting representative at the NATO Science and Technology Board (STB). In 2009, Mr. Størdal participated in the Senior Executive Course at The Norwegian National Defence College.



Mr. John-Mikal Størdal
Director General, Norwegian
Defense Research Establishment
(FFI)

Dr. Paul G. Zablocky currently serves at the office of Naval Research (ONR) as the Division Director of the Complex Hybrid Warfare Sciences Division within the Expeditionary Maneuver Warfare and Combating Terrorism Science and Technology Department. He is responsible for leading and directing an integrated portfolio of basic research, applied research, and advance technology development science and technology (S&T) efforts in support of the United States Marine Corps (USMC) and Naval Special Warfare. Dr. Zablocky served as the Director of the US Army Communications Electronics Research Development and Engineering Center (CERDEC) Intelligence and Information Warfare Directorate (I2WD) from April 2015 to April 2016 and as the Director of Space and Terrestrial Communications Directorate (S&TCD) from June 2013 to April 2015. Dr. Zablocky has over 30 years of research and development experience in Electrical Engineering working in both defense and commercial industries. He served in the Navy from 1985 to 1989 achieving the rank of Lieutenant.



Dr. Paul Zablocky
Division Director
Office of Naval Research

Lt. Gen. (ret) Chris Miller works to advance research, understanding, dialog, and practice of excellence in the profession of arms, particularly with regard to developing officers of character to lead in the US Air Force. Lt. Gen. Miller retired from the USAF in 2013 as Deputy Chief of Staff for Strategic Plans and Programs. In this capacity he was responsible for leading long-range planning for the 690,000-person US Air Force, and for resource prioritization and allocation of the \$600+ billion five-year Air Force budget program. Lt. Gen. Miller was a distinguished graduate of the U.S. Air Force Academy in 1980, subsequently earning a master's degree as a Rhodes Scholar at Oxford University. General Miller's operational assignments include expeditionary wing command as the senior Air Force commander in Afghanistan, responsible for Airmen and aircraft conducting joint and coalition reconstruction and combat operations.



Lt. Gen. (ret) Christopher D. Miller
Helen & Arthur E. Johnson Chair
for the Study of the Profession of
Arms

Mr. Christopher J. Davis has been President at Raytheon International Inc. since September 7, 2017. Mr. Davis has spent much of his industry and military careers abroad with three years in Japan and more than 15 years in the United Arab Emirates. He served as Country Leader and President at RII in the UAE since July 2014. In January 2006, he joined the Raytheon Missile Systems business development team to grow their international portfolio in the Middle East North Africa region. He is a retired Marine aviator and before joining Raytheon, he had senior assignments working with the U.S. Embassy in Abu Dhabi and the chairman of the Abu Dhabi Chamber of Commerce. Mr. Davis has a bachelor's of science degree in industrial engineering from Union College and a master's degree in security studies from the Marine Corps University.



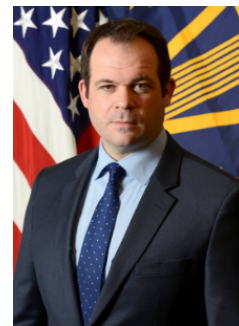
Mr. Chris Davis
President
Raytheon International
Gold Sponsor

Mr. Morten Tiller holds a dual position in the Norwegian Ministry of Defence. He has served as Deputy Secretary General in the Ministry since 2000 and in 2008 he also assumed the role of National Armaments Director. As Deputy Secretary General, he supports the Secretary General in the overall running and coordination of the Ministry as well as providing advice to the Minister of Defence. In his capacity as National Armaments Director, he coordinates the Ministry's materiel procurement activities and represents Norway in relevant national and international fora. Mr. Tiller graduated from the University of Oslo in 1983 with a degree in political science. He spent the subsequent two years as a scholarship holder at the Fridtjof Nansen Institute in Oslo. Prior to his current positions at the MoD, Mr. Tiller served as Director General for the Department of General Services. During his professional career, he has held a number of other key positions in the Ministry of Defence, through which he has gained broad experience within areas ranging from defense planning and budgeting to defense materiel, acquisition and investment.



Mr. Morten Tiller
Deputy Secretary General/
National Armaments Director
Norwegian Ministry of Defence

Appointed in October 2017, Mr. Eric Chewning currently serves as the Deputy Assistant Secretary of Defense for Manufacturing and Industrial Base Policy (MIBP). In this capacity, he is the principal advisor to the Under Secretary of Defense for Acquisition and Sustainment (A&S) for analyzing the capabilities, overall health, and policies concerning the industrial base on which the Department relies for current and future warfighting capabilities and requirements. MIBP is also responsible for developing the Department's position on the business combinations and transactions, both foreign and domestic, that shape and affect national security. Mr. Chewning has over 17 years of experience advising decision makers in military-industrial markets. Prior to his assignment with the Office of the Secretary of Defense, he was a partner with the global management consulting firm McKinsey & Company, where he worked alongside financial sponsors and corporate leaders in the global aerospace, defense, government services, and space industries. He is a veteran of Operation Iraqi Freedom and participated in the evacuation of New Orleans during Hurricane Katrina.



Mr. Eric Chewning
Deputy Ass. Secretary of Defense
for Manufacturing & Industrial
Base Policy
U.S. Department of Defense

Mr. Andrew Hunter is a senior fellow in the International Security Program and director of the Defense-Industrial Initiatives Group at CSIS. He focuses on issues affecting the industrial base, including emerging technologies, sequestration, acquisition policy, and industrial policy. From 2011 to November 2014, Mr. Hunter served as a senior executive in the Department of Defense (DOD). Appointed as director of the Joint Rapid Acquisition Cell in 2013, his duties included fielding solutions to urgent operational needs and leading the work of the Warfighter Senior Integration Group to ensure timely action on critical issues of warfighter support. From 2011 to 2012, he served as chief of staff to Ashton B. Carter and Frank Kendall, while each was serving as undersecretary of defense for acquisition, technology, and logistics. Additional duties while at DOD include providing support to the Deputy's Management Action Group and leading a team examining ways to reshape acquisition statutes.



Mr. Andrew Phillip Hunter
Senior Fellow and Director
Defense-Industrial Initiatives CSIS

Mr. Frank Kendall served as undersecretary of defense for acquisition, technology and logistics (AT&L) from May 2012 until January 2017. In that capacity, he was responsible to the secretary of defense for all matters pertaining to acquisition; research and engineering; developmental testing; contract administration; logistics and materiel readiness; installations and environment; operational energy; chemical, biological, and nuclear weapons; the acquisition workforce; and the defense industrial base. Mr. Kendall has over 45 years of experience in engineering, management, defense acquisition, and national security affairs in private industry, government, and the military. Mr. Kendall was vice president for engineering at Raytheon Company, where he was responsible for management of the engineering functions throughout the company and for internal research and development. Before joining the Obama administration, he was a managing partner at Renaissance Strategic Advisors, a Virginia-based aerospace and defense-sector consulting firm where he is currently an executive in residence.



Mr. Frank Kendall
Senior Adviser, International
Security Program
CSIS

Mr. Steven Grundman is the M.A. and George Lund fellow for emerging defense challenges with the Council's Scowcroft Center for Strategy and Security. His practice addresses over-the-horizon challenges facing the transatlantic defense establishment, its militaries, ministries, and industries. In the 1990s, Mr. Grundman served in a succession of appointments at the US Department of Defense culminating in his assignment as deputy undersecretary for industrial affairs and installations. Mr. Grundman monitored critical industrial capabilities, evaluated corporate mergers and acquisitions, and served on the Defense Acquisition Board. He spearheaded the department's initiative to better integrate the industrial bases of the United States and Europe, and coordinated the priority allocation of industrial resources in support of NATO's operations in Kosovo.



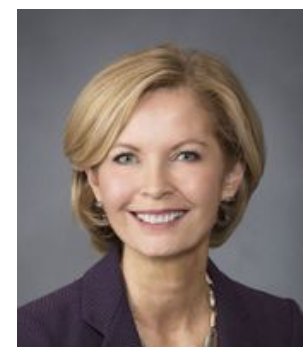
Mr. Steven Grundman
Director Emerging Defense
Challenges
Atlantic Council

Mr. James J. Townsend Jr. is an Adjunct Senior Fellow at the Center for a New American Security (CNAS). Before taking up his current position, Mr. Townsend was Deputy Assistant Secretary of Defense for European and NATO Policy and responsible for managing the day-to-day defense relationship between the United States, NATO and Europe. Prior to this, Mr. Townsend joined the Atlantic Council after a distinguished career at the Pentagon and NATO; Mr. Townsend was the Principal Director of European and NATO Policy (2003-2006), the Director of NATO Policy (2002-2003) and the Director of the Defense Plans Division at the US Mission to NATO in Brussels, Belgium (1998-2002). He earned a B.A. from Duke University and has a M.A. from the Johns Hopkins School of Advanced International Studies (SAIS) in International Economics and American Foreign Policy.



Mr. James J. Townsend Jr. Adjunct
Senior Fellow
CNAS

As the Vice President of Lockheed Martin International Government Affairs, Ms. Nancy Ziuzin Schlegel leads the corporation's diplomatic and senior executive customer engagements for the growing international business portfolio. She has nearly 30 years of experience as an industry leader in the international trade, global defense, and aerospace sectors, with expertise in political advocacy, exports, and trade policy. She joined Lockheed Martin in 1992 where she directed the Corporation's lobbying efforts in support of the International priority and must-win programs on Capitol Hill with the Administration. Ms. Schlegel has worked extensively with the Executive Branch, on Capitol Hill, and in the Department of Commerce, and regularly interfaces with Ambassadors from around the world. She serves on the boards of several strategic international security, foreign policy and women's leadership organizations within the Washington, D.C. metropolitan region. She studied Diplomacy and World Affairs at Occidental College in California, and graduated from the University of Washington in Seattle, Washington, with a B.A. in Political Science.



Ms. Nancy Ziuzin Schlegel
Vice President, International
Government Affairs
Lockheed Martin
Gold Sponsor

As Sector Vice President and General Manager of the Land and Self Protection Systems Division, Mr. Palombo has executive responsibility for the overall growth and program activities for the division's business portfolio. In his most recent position, Mr. Palombo served as Sector Vice President and General Manager of the Land Forces Division (LFD) within the Electronics System Sector. Prior to LFD, Mr. Palombo was the vice president of Infrared Countermeasures (IRCM) for the former Defensive Systems Division with business responsibility for the IRCM portfolio including Directional Infrared Countermeasures (DIRCM), Large Aircraft Infrared Countermeasures (LAIRCM) and the company's Guardian Counter Man-Portable Air Defense System (C-MANPADS). Mr. Palombo joined the company in 2003 as Site Manager and President of Northrop Grumman Amherst Systems.



Mr. Jeff Palombo

Sector Vice president for Mission
Systems
Northrop Grumman Corporation
Gold Sponsor

Mr. Vidar M. Skjelstad graduated from the Royal Norwegian Air Force Academy in 1992. He served as an Officer in the Royal Norwegian Air Force for 13 years. During this period, Mr. Skjelstad gained extensive operational as well as technical experience with air defense systems. In 1999, he joined Kongsberg as a Senior System Engineer. Two years later, he was assigned to marketing with a special responsibility for the US market. In 2010, Mr. Skjelstad moved overseas as he was promoted to Executive VP of marketing for North America and given the responsibility to build up the Kongsberg Defense Office in the US. In 2012, Mr. Skjelstad was promoted to President of Kongsberg Defense Inc. He also serves as the president for the Norwegian-American Defense and Homeland Security Industry Council (NADIC).



Mr. Vidar M. Skjelstad

President of NADIC and Kongsberg
Defense Systems Inc.

Mr. Einar Irgens Gustafson is the Counselor for Defense Industry Cooperation at the Royal Norwegian Embassy in Washington, DC. In this role, he is the focal point for all interaction between the Norwegian Government and Norwegian defense and security industry in the United States. He is responsible for Norwegian Ministry of Defence (MoD) delegations to all major defense-industrial events in the US, and serves as a valued advisor to MoD leadership on issues such as American protectionism and closer integration of Norway's defense industry in the American defense-industrial base. Mr. Gustafson also functions as the Embassy liaison for the Norwegian-American Defense Industry Council (NADIC) and has been vital for the organizations growth, helping it reach over 40-member firms, which represents well over 90% of the entire Norwegian defense industry base. In addition, Mr. Gustafson has experience from the private sector and has worked for both US and Norwegian companies within the defense industry.



Mr. Einar Gustafson

Counselor for Defense Industry
Cooperation,
Royal Norwegian Embassy

THE POWER FOR TODAY'S DEFENSE. THE TECHNOLOGY FOR TOMORROW'S.



F-35 Lightning IIs have flown thousands of sorties powered by the F135 propulsion system, developed from the highly successful fifth-generation engine for the F-22 Raptor. Pratt & Whitney partners with customers around the world to provide sustainment solutions that keep the F-35 Lightning II dependable and affordable. We are proud to power today's most advanced fighter aircraft. Now, we are advancing engine technology to provide the next generation of fighter engines for tomorrow's defense needs.

[Learn more at pw.utc.com](http://pw.utc.com)



GO BEYOND

A UNITED TECHNOLOGIES COMPANY



TECHNOLOGY TO CONNECT,
INFORM AND PROTECT™

DON'T FACE YOUR MISSION-CRITICAL CHALLENGES ALONE

Harris partners with government and civil organizations throughout the world to deliver next generation solutions that connect, inform and protect. We support warfighters and civilians with advanced technologies — from battlefield modernization to homeland security, air superiority, maritime domain and reconnaissance.

Let us show you how, visit harris.com.

harris.com | [#harriscorp](https://twitter.com/harriscorp)

Menu

The 6th Annual Norwegian-American
Defense Conference

First Course

Arugula, cilantro marinated mushrooms,
goat cheese, peppered almonds
and mint vinaigrette Frisée, sugared
cranberries

Main Course

Dill cured salmon, Swedish potatoes,
roasted beets and mustard drizzle

Dessert

Miniature French pastries for the Table



P-8 PROVEN OVER LAND OVER SEA OVERALL



Surveillance and reconnaissance. Long-range, anti-submarine capabilities. Search and rescue. The P-8 is the most capable multi-mission aircraft deployed around the world, protecting seas and securing borders. With the global supportability of a 737, P-8 delivers confidence in an uncertain world—in any condition, anywhere, at any time.

Discover more at boeing.com/p-8





FLIR Systems - The World's Sixth Sense



NADIC

-Strength Through Cooperation-



@NADIC_US
#NADIC2018

